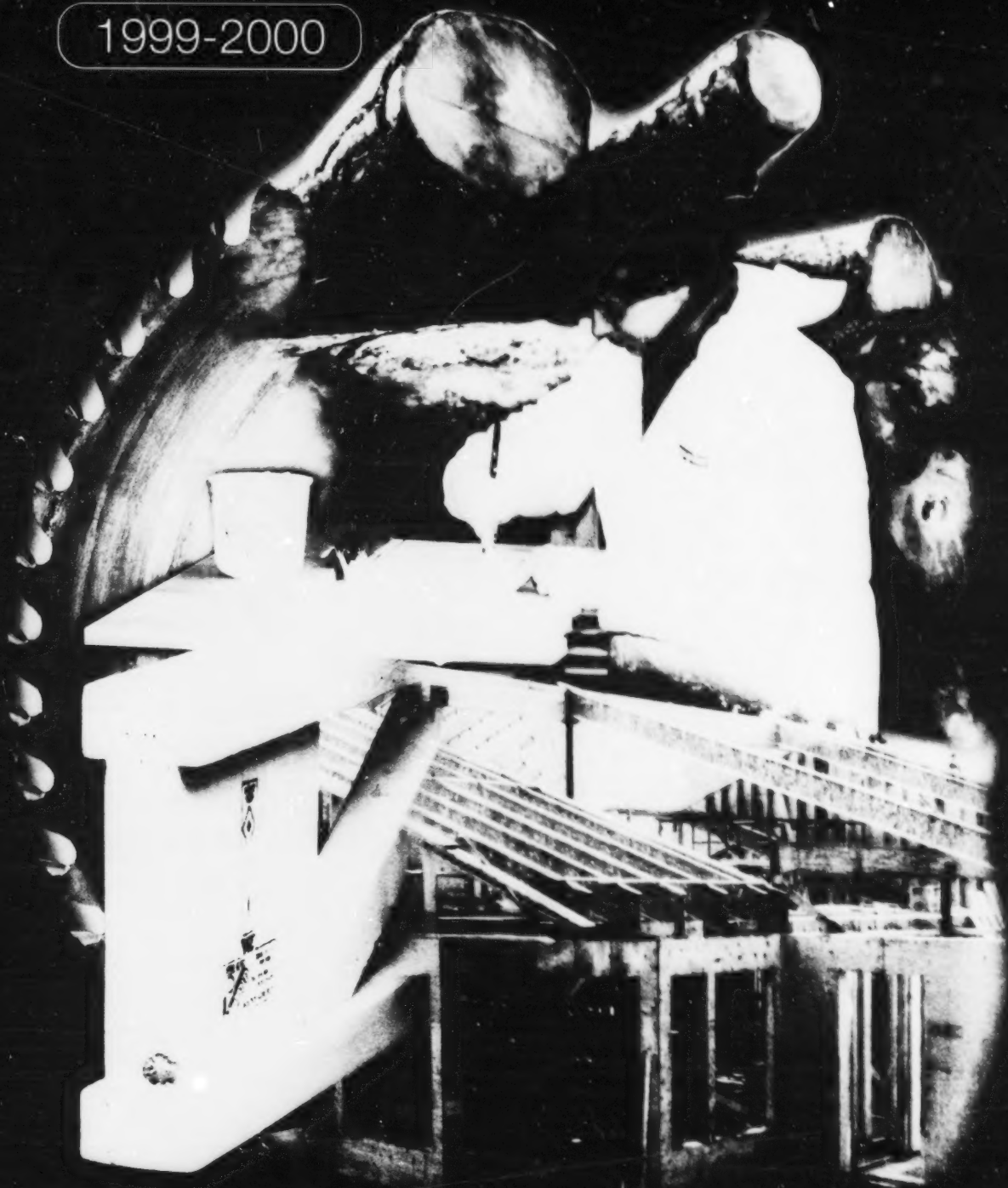


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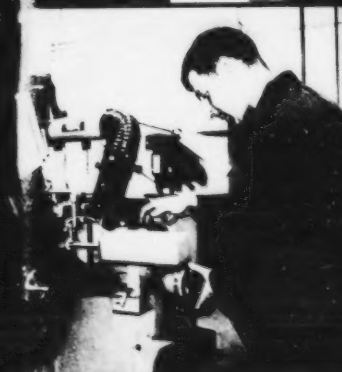
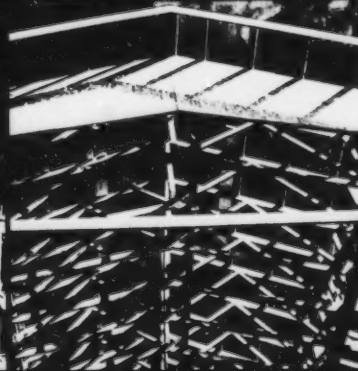
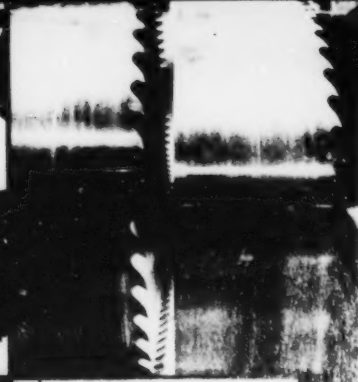
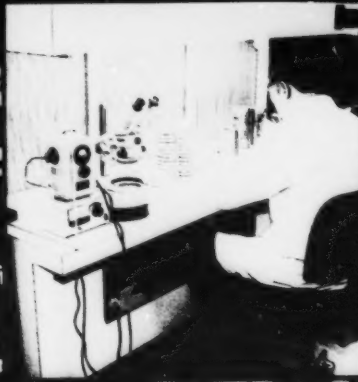
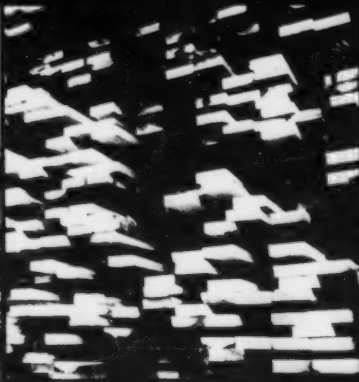
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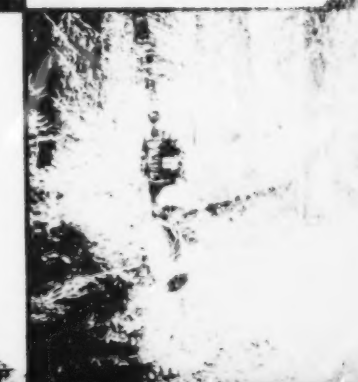
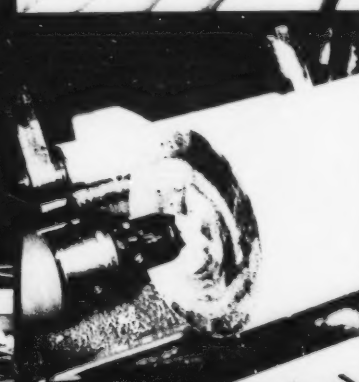
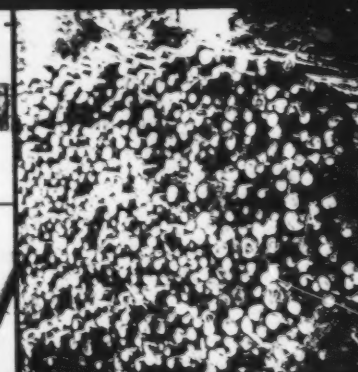
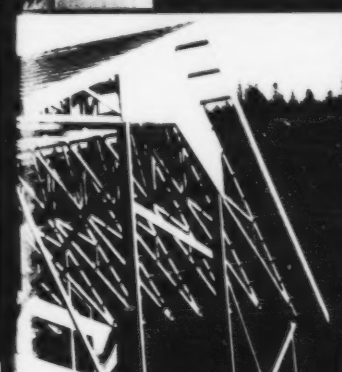
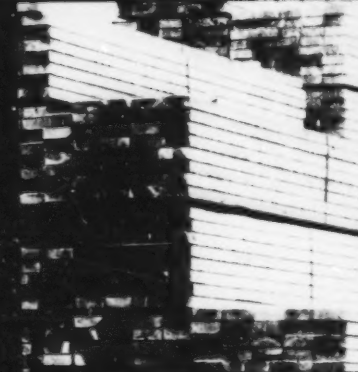
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Forintek Canada Corp. would like to thank its industry members, Natural Resources Canada (Canadian Forest Service), and the Provinces of British Columbia, Alberta, Saskatchewan, Quebec, Nova Scotia and New Brunswick, for their guidance and financial support for this research



*Forintek's mission is to be the leading force
in the technological advancement of the
Canadian wood products industry, through the
creation and implementation of innovative concepts,
processes, products and education programs.*



Chair's Message



Barbara Hislop
Board Chair

Canada's forest companies have annual sales of \$52 billion and contribute \$38 billion to our balance of payments. They directly employ 366,000 people and indirectly sustain a further 560,000 jobs in communities across the country.

The forest products industry can, in short, be characterized as essential to the people and economy of Canada. It is also characterized by an enormous need for shareholder capital and by vulnerability to fluctuating market cycles. Our need to provide the returns capable of attracting that capital, and of sustaining us through downcycles, is therefore paramount.

Many in our industry are looking to shed the tradition of "Hewers of Wood" to become instead "Craftsmen with the Resource." We are moving beyond – though not abandoning – the low-margin commodity business to explore new opportunities in value added business, differentiating our products by quality, customization and the specific needs and service requirements for specific customers. Finger jointing, laminating and other engineered solutions will be key competencies in the future as we seek to optimize value from our resource. We look to sell to markets all over the world. We aim to be quick to change, fast, efficient and nimble. We will achieve higher margins for long-term sustainable profitability.

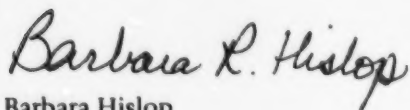
In all of these goals, Forintek Canada has proven itself a most productive and collaborative partner. Its contribution of knowledge and innovative technology at every step of the value chain is one that the industry quite simply cannot do without. For 155 companies across Canada, membership

in Forintek is their vote of confidence in the future – a future in which what we know is as important as what we grow and produce. In cut-throat global markets, being low-cost producer will always be important. But equally so, we must be the smart producer. This means being first out of the gate with the new technologies, the new market intelligence, the new training techniques that flow every day from Forintek.

The beauty of the Forintek partnership is that there is an equal sharing of risk and reward, and a genuinely collaborative process for setting priorities and driving research. Forintek involves industry in a national planning program and sector-specific Technical Advisory Committees that direct very specifically which priorities are addressed each year. We get what we ask for, and a very efficient technology transfer program allows us to use the results as quickly as possible.

It's a process that holds Forintek clearly accountable to achieve our objectives – and also one that quite rightly holds us all accountable for our own future. It's value for money, and it's the key to our success in these times of change.

It has truly been a pleasure to be a part of this dynamic partnership, in large part because of the hard work of my fellow board members, Forintek management and staff, and all those industry and government partners who have shared our vision.



Barbara Hislop
Board Chair

President's Message



Ian de la Roche
President and CEO

It's a great testament to our partner members that 1999-2000 can be seen as a turn-around year for Forintek Canada Corp. The federal government stepped in with bridge funding to see us through a shortfall in revenue, our industry and provincial government members stayed the course, and efforts to recruit new members have been very successful.

As a result we were able to focus our energy on planning for a strong and vibrant future, as evidenced by a renewed and increased program of research activity set for 2000-2001.

The partnership embodied in Forintek is as successful as it is unique. Institutions and industrial sectors around the world envy the way we are able to engage such a broad range of partners, with their very different needs and priorities, in the exercise of sharing cost to achieve shared benefit.

Our federal government partners derive value from Forintek membership because our work supports their mandated interest in export market access, trade policy and the advancement of Canada's capability in the science and technology arena. Provincial government members, as owners of much of this country's forest land, see payback in research and technology transfer that assures the flow of economic rent from the resource, as well as job and community stability. Industry members derive quantifiable benefits from research that translates into enhanced productivity, quality, shareholder value and overall competitiveness at a global level.

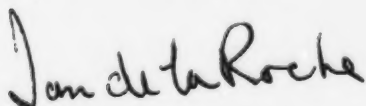
As different as these needs and priorities might appear, they all embrace the common and urgent desire for a stable, innovative and competitive wood products sector. The success we have achieved in balancing and addressing these needs can be credited to the core of our partnership, the research

planning process. This process engages the active involvement of government and industry members in setting directions and priorities that directly address their most urgent concerns. Through the Technical Advisory Committees and the National Research Program Committee, members establish the National Research Program each year (for work valued at \$10 million in 1999-2000).

The value of Forintek's proven success continues to be recognized by more and more companies applying for membership. The Saskatchewan government also became a member in recent months. As we further develop our value-added thrust, we are attracting more memberships from companies in the secondary manufacturing industry and suppliers who can promote our new technologies through the marketplace. Given the high cost of entry for any company looking to develop new equipment and processes, the shared-cost, shared-benefit offered by Forintek just makes sense.

One of our key strengths is the ability to transfer technology rapidly and efficiently to the members who need it. There remains an ongoing need, however, to continually raise the level of knowledge and understanding in those who must put new technology to use. We are making strong advances in this area through close collaborative relationships with training institutions such as the Northern Alberta Institute of Technology, the University College of the Cariboo, Collège Boréal and Laval University.

Forintek has a strong and optimistic outlook to the future, and for this my thanks go to the Board of Directors, all of our members, and to our staff who lead the world with their reputation for innovation and integrity.



Ian de la Roche
President and CEO



Partnerships between Forintek and its members show how wood products stand up against many threats to durability – including the Formosan termite.

Wood Products Durability

Durability of wood building systems and components is an increasingly important issue in a competitive marketplace marked by consumers who want assurances about their investment. They also want solutions that are affordable, effective and environmentally-benign.

Top-level strategy for research into this area is developed by Forintek and its partner, the Canadian Wood Council. The two organizations worked closely together in 1999-2000, through the Durability Guidance Group, to revisit and reframe the strategy and the short- and long-term objectives for the durability research program.

Numerous projects are under way as part of the strategy, some spurred on by anxiety in the southern U.S. over extensive predations by the Formosan termite. Forintek research aims to help manufacturers retain important markets by using accurate data, combined with new construction and preservative options, to prove wood should continue to be the building material of choice.

Cliff Baker, specialty products manager with Timber Specialties in Campbellville, Ontario, says his company has its own preservatives research department. But the partnership with Forintek gives Timber Specialties much more than it could achieve on its own.

"Forintek provides an invaluable service," says Baker. "Our partnership has become very, very strong in the last few years, and has also enabled us to link with other partners under the Forintek umbrella to conduct joint projects. Our staff work hand-in-hand with Forintek scientists – it's a relationship that gives us a good perspective on Canadian and global issues."

"Research is very important in our business, and our membership in Forintek really creates an extension of our own research facilities. Consumers want solutions, they want assurances, and our partnership with Forintek provides us with that in many cases."



Forintek is part of a multi-partner project to equip codes authorities with accurate performance data on a wide range of wood building systems.



Research shows how heritage warehouses can be renovated with wood to meet modern fire safety standards.

A Hot Topic

A large consortium of more than two dozen research partners has been working with Forintek Canada on a multi-year program to support fire resistance and sound transmission class ratings for wood frame assemblies.

Les Richardson, group leader of Forintek's fire team in Ottawa, says the partners range from the Canadian Codes Centre to the Ontario New Home Warranty Program to gypsum, fibreglass, steel and concrete manufacturers; and future work will include Marriott Hotels, which is building large numbers of low-rise wood-based hotels. Launched in 1992, last year the project examined noise transmission and fire resistance characteristics of floors. Results of previous work on noise vibration at the intersection of floors and walls, has already been presented to a Canadian code committee and will be incorporated into the next edition of the National Building Code.

"This project wouldn't be happening without the involvement of all the partners," says Richardson. "It is providing us all with a way to make sure all building products are considered and treated equally in the research. From Forintek's point of view, it's also helping us gain immense insight into how other products, such as steel and concrete, are manufactured and marketed."

Alan Eskuri, special projects engineer with Trus Joist, A Weyerhaeuser Business, in Boise, Idaho, says his company is known for innovation in new building products, and it needs strong research data to support its entry into new markets.

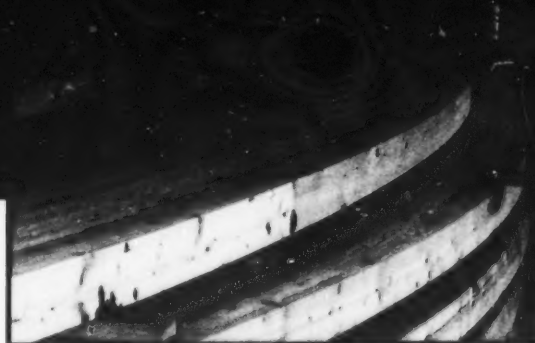
"We can develop all the new products we want, but it's no good if you can't bring them to market," Eskuri says. "We need to have an independent organization like Forintek to perform corroborative and auxiliary research that verifies our products perform as advertised. Also, Forintek provides us with out-of-the-box point of view, without which it would be harder for people to accept what we do."

Also during the year, Forintek completed a one-year examination of the fire endurance of heavy timber floors and roofs like those found in old warehouses. "It's been a real issue for urban centres such as Vancouver and Ottawa where there are warehouses from the late 19th century and early 20th, that are being renovated for use as business and residential locations," Richardson says. "There's no question about the fire performance of the timber beams and columns, because the building codes recognize them, but the heavy wood decking used between beams and purlins is another matter."

Old construction methods were different from today's, so research was required to see how the old decking performed in fire situations and how it could be brought up to code.

The Power of Partnership

Forintek's 32-page color booklet "Wood Market Trends in Japan" details market opportunities and attribute demands in an important destination for many Canadian wood products.



Market Information

Forintek researchers and their partners are building up a large body of research that will point the way to further sales opportunities in key markets such as the U.S. and Japan.

Markets & Economics group leader, Chris Gaston, says work was completed in 1999-2000 on a project called *Markets for Canadian Wood Products in the U.S.: A Gap Analysis*. Championed by 10 producer and marketing member organizations, the project provides detailed information on how products remanufactured from primary lumber supplies find their way into numerous niches in residential, non-residential, repair & renovation and industrial markets in the U.S., and in what volumes. Tied to this is a database containing all the published and in-progress literature having to do with what U.S. specifiers are looking for in wood products.

The end result is a clear picture of what and how wood is being used, and where substitute materials are being considered by specifiers.

"The main value of this data will be in supporting our scientists and managers as they seek cost-benefit information on proposed research projects, or as we tighten the focus on certain research initiatives," Gaston says. "It will help ensure we are working in areas where the membership will get the biggest benefit in terms of market opportunity and acceptance."

Forintek members agreed on a number of next steps at the January, 2000, Technical Advisory Committee (TAC) meetings. Several projects were approved, all due for completion within the coming year. They will look at the Do-It-Yourself market for wood products, wood use in the non-residential market, the potential for treated lumber and panels in residential construction projects, the attributes demanded of residential floor systems, and consumer choices and needs in materials selection for outdoor projects such as decks and fences.

Roger Keery of RHK Consulting in Vancouver is chair of the Building Systems Technical Advisory Committee (TAC), and he says this work is critical to the future of the wood products industry.

"TAC members recognize that the markets for wood products, and the attributes that customers desire, are changing rapidly," he says. "This research tells us very clearly about current demand, and helps us get a feel for where it's likely to be going. This helps the industry evolve its products for future demands."



Scientists at Forintek's eastern lab conduct water-solubility tests and many more as part of a comprehensive program to help manufacturers optimize their production process.

Forintek's labs contain up-to-date equipment, like this steam press, to develop new approaches and test new products on members' behalf.



Keery is sold on the Forintek model of stakeholder involvement, and hopes more members will make TAC participation part of their strategic approach to growth. "The forest products industry needs to see itself as an R&D industry," he says. "We are competing in a different game today, and that's why Forintek's work is so important."

"There are more new types of forest products now than there ever have been, and to ensure the successful future of the forest industry, we have to find the best application for them, and then develop new markets and delivery channels."

Optimization and Simulation Software

Scientists at Forintek's east and west labs are working on a comprehensive suite of modeling tools aimed at giving the oriented strandboard (OSB) industry a firm handle on the chemical, physical and mechanical processes that occur during production.

The end result will be clear answers as to how industry can continue to be competitive globally through enhanced productivity, quality and cost minimization.

Trek Sean, scientist, in the Quebec lab's composite wood products group, says successful lab trials were staged in 1999-2000 on one of his projects, which is to further develop a model to predict the internal bond strength of OSB panels. The trials will be scaled up in the coming year.

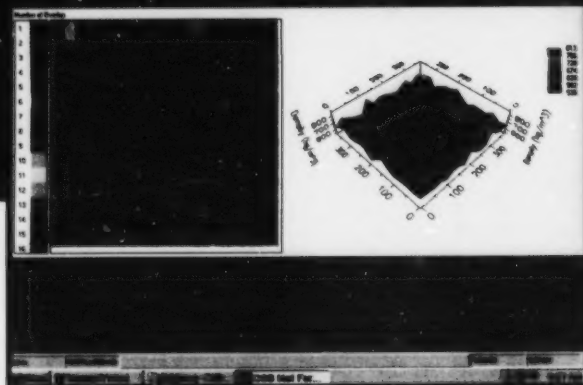
Sean says the model is built on an equation that predicts the relationship between internal bond strength and processing variables. Prediction of internal bond strength development throughout the hot pressing cycle will assist press operators in ensuring uniform strength properties in their panels.

Sean says resin contents play a significant role in internal bond strength, but other variables are also involved. "Identifying the best approach requires a clear understanding of the manufacturing parameters involved and of their relative importance in determining panel properties," he says. Variables under study included platen temperature, pressing time, moisture content of mat face layers, and face/core ratio. Initial results indicate that internal bond strength can be increased especially through longer pressing times, while higher press temperatures, lower face/core ratios and lower mat face moisture content also play a role. The project now continues with an analysis of the chemical reactions and curing behavior of commercial resins, and an integration of this information into the model.

Partners in the project include industry members, Natural Resources Canada and the provinces of British Columbia, Alberta, Saskatchewan, Quebec, Nova Scotia and New Brunswick.

The Power of Partnership

Physical and mechanical processes that take place during OSB mat formation are simulated and analyzed using sophisticated software developed at the western lab.



In the Vancouver lab, composites group leader Chunping Dai is working on a theoretical computer modeling system that will also help ensure least-cost, best-quality oriented strandboard panels.

Dai says the OSB Hot Pressing Model has already proven itself in laboratory trials. "It uses scientific principles around the physical and mechanical behavior of strand mats in the pressing process," he says. "It brings together information about core temperature, gas pressure, moisture content and mat density to model such trends as how the mat temperature rises during pressing, how gas pressure drops when the press is opened, and what panel density is achieved across the panel."

All of these processes and properties are important to the mill, which wants to minimize pressing time, optimize resin cure, avoid delamination when the press opens, and ensure proper surface and core densities within each panel. The theoretical model can be customized to an individual mill, when Dai and his colleagues make a personal visit to calibrate the model to the site's specific furnish, equipment and resin conditions.

Andrew Go, manager of the building materials research program at Nexfor Technology in Pointe Claire, Quebec, is a partner who has provided input and encouragement for Forintek's modeling work through Technical Advisory Committee meetings and ongoing discussions with Forintek staff.

"They do listen to what we have to say, and that's important," he says of Forintek's relationship with industry partners. "At the moment all of these are theoretical modeling projects, and they're extremely interesting because they will provide some theoretical understanding of how the OSB production processes work. They will definitely help us find ways to optimize our process. I'm counting on Forintek to give us the guidance we need to keep our costs down and our quality up."



Forintek research expands our understanding of how trees grow—and how they can be tended to produce the end products needed by consumers around the world.



Knowing the Resource

Wood products can only be as good as the wood growing in the forest, so Forintek is helping companies and governments ensure the primary resource remains of the highest possible standard.

The year 1999-2000 saw the completion of two major projects—the three-year characterization of 90-year-old Western Hemlock study, and a white spruce characterization study that spanned two years. The first determined the wood properties of trees naturally grown in stands of varying density, and then determined for each of these densities the tree and log characteristics and lumber recovery, visual appearance and structural grade yields, dryability, machinability, pulp properties and more. A comprehensive report on the species' solid wood product potential and pulp properties is also complete.

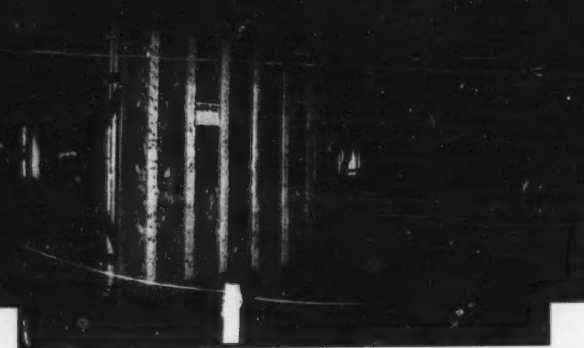
The second study focused on the effect of forest management decisions (spacing, fertilization and so on) on end-use wood characteristics of second-growth white spruce. The study shows how tree characteristics and wood attributes vary according to differences in growth rates.

The work adds to a growing volume of Forintek research on species growing in eastern and western Canada.

"This is definitely the kind of information we need for our operational programs, to take our forestry further down the road," says Frank Barber, provincial stand management specialist with the B.C. Ministry of Forests and a member of the Technical Advisory Committee. "For example, we used information from the lodgepole pine study to amend our operational procedures for stand spacing to ensure future wood quality would not be compromised."

"The key issue for us is what kind of wood quality we have in our second-growth stands. Old-growth is being kept back more and more in reserves, so we have to find out if we can produce comparable quality wood in the second-growth. It's all related to our industry being competitive; that has to do with value-added products, because other countries can out-produce us on basic fibre production. We have to focus on value-added products, and this requires us to produce a top-quality wood resource. That's what Forintek is helping us to do."

The Power of Partnership



This shake table at the University of British Columbia – and a much larger one in Japan – are used by Forintek to simulate and test structural performance during earthquakes.

Seismic Performance

Forintek's research program on the seismic performance of wood products and structures continues to produce examples of accurate, unbiased data that keeps the door open to many offshore markets.

Individual testing projects continue. But, in a collaborative effort with UBC, a special publication was released by Forintek during 1999-2000 which sums up the bottom-line message. In its 28 pages, *The Performance of Wood Frame Building Construction in Earthquakes* includes a survey of all the major earthquakes to hit urban centres (where wood frame construction is well represented) around the world in the last 40 years. The number of people who died from failure of a wood frame building in these quakes is less than three dozen, while last year's devastating earthquake in Turkey claimed 40,000 lives.

The book is now being translated into Japanese, Chinese and French to spread the word, and information about Forintek's research program, around the world.

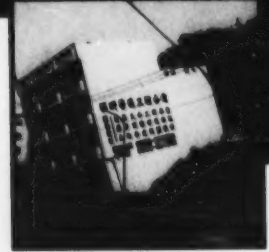
Bob Jones is program funding administrator with the federal government's Canadian Forest Service, one of Forintek's key partners. He says the organization's work in seismic performance of wood products and systems is just one example of the partnership's ability to balance and meet the requirements of both industry and government.

"Industry generally has shorter-term objectives with regard to research as opposed to government's longer-term focus," Jones says. "Forintek is able to maintain a good balance in addressing the rapid benefits from research that industry requires as well as focussing on longer-term market access issues that address government concerns."

Jones says one of the federal government's key concerns is maintenance of market access. Concerns about how well wood structures perform during seismic events exemplify the importance of test results generated by Forintek. "The CFS provided funding for a five-year research project that enabled Forintek to participate in an international research consortium that provided building code authorities and building designers throughout the world the knowledge required to design earthquake-resistant timber structures," he says. Technology and data developed through this program have been used in Canada's National Building Code, and have been important in maintaining market share in the U.S., Japan and Europe. The data developed will also be utilized when addressing the needs of emerging markets such as China and Korea.



In September 1999, there was an earthquake in Chi Chi, Taiwan. A log home in the earthquake zone was undamaged (left photo) while a non-wood apartment building collapsed (lower right).



Standards for the World

Forintek has worked with partners at the Council of Forest Industries (COFI) and Forest Renewal BC (FRBC) to provide a Chinese translation of Canadian building codes and standards for authorities in Taiwan.

Wood engineering scientist Chun Ni says that during a recent industry mission to Taiwan, the government showed strong interest in Canada's codes. Taiwan doesn't have a strong tradition of wooden houses, but authorities are impressed with how platform-frame construction performed in recent earthquake events. "They are very aware of timber structures and how they perform," says Ni. "Many in the population are concerned about earthquakes, so our building system is of great interest."

"Putting Canada's codes and standards into the hands of the Taiwanese will represent a significant market opportunity for Canadian manufacturers," Ni says. "The economy in Taiwan is growing rapidly and there's going to be a real opportunity for Canada to provide some high-end wood housing."

Mark Shepherd, investment manager with Forest Renewal BC (FRBC), says his organization supported this project, along with many other partnerships with Forintek, because it supports the mandate of helping industry increase sales and expand into new markets.

"A project like this is expected to return future sales opportunities and contacts," Shepherd says. "It's a matter of getting in on the ground floor and building relationships for the future."

FRBC considers Forintek an ideal partner in its quest to minimize costs, reduce overlap and duplication, and boost opportunities for the sector.

"We rely on Forintek and their industry focused planning practices, to help us with our research investment decisions," Shepherd says. "We know that when Forintek submits a proposal to us, it's driven by industry needs. Forintek helps us deliver the products that industry wants. It's a ready-made vehicle for helping to address industry priorities."

The Power of Partnership

Forintek staff help train college students for careers in a knowledge-based wood products industry, and for a future in technology.



Training Tools

Transferring knowledge from the lab to the mill is an essential part of Forintek's role. Members can only see the benefit of their science and research investment when the results are put in the hands of their operators and managers.

Forintek has developed a successful model of technology transfer that includes everything from personalized mill visits to special seminars, training courses, educational software and plain-language Tech Notes.

Just one example—in Quebec, machining specialist Benoît Laganière has provided planer mill seminars for the last three years. Now one company, Uniforêt, has made arrangements for Laganière to come in twice a year to support employees in a continual process of upgrading their skills and capabilities.

"We have done a couple of seminars for planer mill operators there, and found their knowledge increases significantly each time," says Laganière. "At one mill our seminar took a planer from 45 per cent productivity to 75 per cent and more. Staff really improve their efficiency, and they appreciate the chance to learn more—they're very excited about it."

Laganière says he stays away from the dry technical material, concentrating instead on practical mechanical solutions and an analytical process that workers can use to solve problems on their own.

"Our staff have found it very interesting and useful," says Uniforêt general director Mario Dugas. His company has been a Forintek member for five years. "They found it worked very well for them in learning how to make the proper adjustments in the planer mill."



Forintek is also aware that the success of technology transfer hinges on having appropriate receptors in place—people in industry who have the capability and vision to adopt innovative systems and processes. It works to develop these "receptors" by partnering with the universities and colleges that prepare people for jobs in the industry.

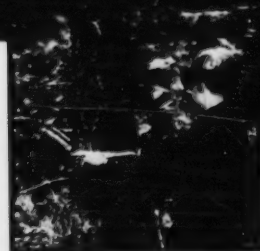
A successful example can be seen in Alberta, where a partnership with the Northern Alberta Institute of Technology (NAIT) in Edmonton has, in just two years, produced exciting results.

Forintek's western vice president, Jim Dangerfield, played a lead role in developing a consensus among funding partners that NAIT could become an important regional centre for training people in the high-tech areas of wood products engineering and technology. As a result, a building at NAIT now houses equipment worth about \$800,000, including a state-of-the-art kiln and a VTI Video Tooth Inspector™ specially designed to verify the filing of blades used by both primary and secondary



A thorough knowledge of species and their characteristics is important to manufacturers of the value added industry, where every piece of wood is used to best possible advantage.

Studies of jack pine and other species are part of an R&D program aimed specifically at assisting Quebec's secondary wood product manufacturers.



wood product manufacturers. The equipment is available for industry training and research sessions, and to provide hands-on training to about two dozen students each year—all of whom have no difficulty finding work afterwards. Forintek also provides some of its technical specialists to teach classes in the program, as well as sophisticated software, all designed to develop problem-solvers who will lead the industry in the future.

Sam Shaw, president of NAIT, says the partnership with Forintek has done much to advance the well-being and reputation of the college, as well as the success of its students. Dangerfield's contribution and commitment has been especially valuable. "It's so critical to have a champion like this," Shaw says. "And Jim is also a great salesman within the industry for our NAIT grads."

Secondary Manufacturing

Governments across the country are forming partnerships with Forintek to work on developing technology and programs to boost manufacturing capabilities for secondary wood products. The payoff is stable jobs and community economies, along with enhanced extraction of value from the primary resource.

In Quebec, a contract with the provincial Ministry of Natural Resources put \$1 million a year into R&D and technology transfer tailored to the unique needs of the sector. Seminars and direct contact with manufacturers of building products and appearance wood products tackle issues ranging from drying, machining and gluing to testing of new products. Since the program began, there have been 296 direct interactions with 260 different plants for 240 companies.

The R&D program has investigated appearance characteristics of jack pine, the potential of white birch for furniture and flooring, the use of hardwood heart wood in engineered wood products, quality control of blocks for finger jointing, stabilization of MDF and particleboard with melamine paper, and more.

In Alberta, a contract with the provincial government supported modification of the successful VII Video Tooth Inspector™ system for use in the secondary manufacturing sector. The imaging system, which accurately gauges sawblade geometry after filing, is now in use as a training tool in Edmonton and as part of the fileroom equipment in a major sawmill within the province.

In British Columbia, Forintek's secondary manufacturing program is sponsored by Forest Renewal BC. The program utilizes Forintek expertise through plant visits and research to address issues such as plant layout and production flow, productivity improvements, diagnosis of gluing problems and assessment of kiln-drying processes.

Services are provided by Forintek staff and, under contract by staff at the Advanced Technology Centre at the University College of the Cariboo in Kamloops. The aim is to provide technology transfer in support of the sector's development, expansion and global competitiveness.

The Power of Partnership

Elias Muga of Forintek and Roy Manion of Premdor celebrate a successful research program around product attributes demanded by the Japanese market.



About 300 plants were visited in the year, bringing the program's two-year total to 617 visits and the initiation of 99 projects. An independent evaluation of a sample of projects identified \$8 million in benefits in the program's first year alone.

Roy Manion, general sales manager of Premdor Inc., can speak to the value of the program. Premdor operates a factory near Chiliwack, B.C., producing 7,000 doors a day, as well as a distribution centre in Surrey. The company ships to the world, but ran into a problem with doors warping in southern Japan because of the humid climate and the way Japanese homes are heated. The client began to look for another source for the 120,000 doors a year it buys from Premdor.

"We knew we had to do something fast, but we didn't know where we could test the doors to ensure that we were doing things right," says Manion.

Forintek staff were called in to test various door models using the research institute's humidity chamber. The result is a door that holds its shape in humid conditions.

"Without Forintek, we wouldn't have kept this client," says Manion. "The test results were reassuring to our Japanese clients. We have found that, throughout Asia, tests, graphs and other data are increasingly important when selling our products."

Consolidated Financial Statements

March 31, 2000

May 16, 2000

Auditors' Report

To the Members of
Forintek Canada Corp.

We have audited the consolidated balance sheet of Forintek Canada Corp. as at March 31, 2000 and the consolidated statements of operations and fund balance, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the Corporation as at March 31, 2000 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

PricewaterhouseCoopers LLP

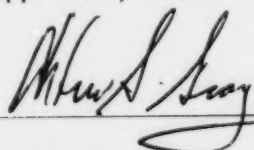
Chartered Accountants

Consolidated Balance Sheet

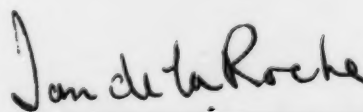
As at March 31, 2000

	2000 \$	1999 \$
Assets		
Current assets		
Cash	1,526,493	120,681
Short-term investments	1,950,000	-
Accounts receivable	2,766,600	5,285,939
Capital projects receivable	-	1,623,212
Work-in-progress	670,269	261,643
Prepaid expenses	153,789	101,055
	7,067,151	7,392,530
Capital assets (note 3)	41,972,723	42,645,424
	49,039,874	50,037,954
Liabilities and Fund Balance		
Current liabilities		
Bank indebtedness (note 4)	-	1,452,733
Accounts payable and accrued liabilities	1,805,260	2,394,501
Deferred revenue (note 5)	2,140,720	883,697
Current portion of long-term debt (note 7)	100,000	100,000
	4,045,980	4,830,931
Deferred pension liability	2,661,000	2,370,000
Deferred contributions related to capital assets (note 6)	37,854,326	38,546,571
Long-term debt (note 7)	1,020,000	922,796
	45,581,306	46,670,298
Fund balance		
Invested in capital assets	2,998,397	2,604,802
Unrestricted	460,171	762,854
	3,458,568	3,367,656
	49,039,874	50,037,954

Approved by the Board of Directors



Director



Director

Consolidated Statement of Changes in Net Assets

For the year ended March 31, 2000

	Unrestricted \$	Invested in capital assets \$	Total 2000 \$	Total 1999 \$
Balance - Beginning of year	762,854	2,604,802	3,367,656	2,978,509
Excess (deficiency) of revenue over expenses for the year	541,989	(451,077)	90,912	389,147
Investment in capital assets	(844,672)	844,672	-	-
Balance - End of year	460,171	2,998,397	3,458,568	3,367,656

Consolidated Statement of Operations and Fund Balance

For the year ended March 31, 2000

	2000 \$	1999 \$
Revenue		
Government contributions and industry member assessments	12,195,988	11,237,141
Contract fees	8,444,498	7,649,453
Other income	512,267	770,552
	21,152,753	19,657,146
Expenses		
Administrative	910,733	1,057,444
Laboratory	6,048,485	5,197,709
Premises	1,703,924	1,482,121
Staffing	11,947,622	11,134,787
	20,610,764	18,872,061
Excess of revenue over expenses before amortization and depreciation	541,989	785,085
Amortization of deferred contributions related to capital assets	1,237,753	1,276,179
Depreciation and amortization	(1,688,830)	(1,672,117)
Excess of revenue over expenses for the year	90,912	389,147
Fund balance - Beginning of year	3,367,656	2,978,509
Fund balance - End of year	3,458,568	3,367,656

Consolidated Statement of Cash Flows

For the year ended March 31, 2000

	2000 \$	1999 \$
Cash flows from operating activities		
Excess of revenue over expenses for the year	90,912	389,147
Items not affecting cash		
Amortization of deferred contributions related to capital assets	(1,237,753)	(1,276,179)
Depreciation and amortization	1,688,830	1,672,117
	541,989	785,085
Increase in deferred pension liability	291,000	245,000
Changes in non-cash working capital balances, excluding current portion of long-term debt	4,348,973	(2,681,596)
	5,181,962	(1,651,511)
Cash flows from investing activities		
Purchase of capital assets	(1,016,129)	(5,885,504)
Cash flows from financing activities		
Contributions used to acquire capital assets	545,508	3,671,608
Decrease in capital lease obligation	-	(105,577)
Increase in long-term debt	97,204	1,022,796
	642,712	4,588,827
Increase (decrease) in cash during the year	4,808,545	(2,948,188)
Cash (bank indebtedness) - Beginning of year	(1,332,052)	1,616,136
Cash (bank indebtedness) - End of year	3,476,493	(1,332,052)
Cash (bank indebtedness) is represented by		
Cash	1,526,493	120,681
Short-term investments	1,950,000	-
Bank indebtedness	-	(1,452,733)
	3,476,493	(1,332,052)

Notes to Consolidated Financial Statements

March 31, 2000

1 Purpose of the Corporation

Forintek Canada Corp. is a not-for-profit organization incorporated under Part II of the Canada Corporation Act.

The purpose of the Corporation is to be the leading research organization for the technological advancement of the Canadian solid wood products industry, through the creation and implementation of innovative concepts, processes, products, and training programs. The Corporation depends on member and government contributions and contract revenue to support its activities.

In the event of dissolution, the net assets of the Corporation are to be distributed to a similar not-for-profit organization for the purposes of continuing scientific research.

2 Significant accounting policies

Basis of presentation

These financial statements include the accounts of the Corporation and its wholly owned U.S. subsidiary, Forintek International Incorporated (FII). FII was incorporated on December 22, 1998 and has not commenced operations.

Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect reported amounts of member assessment receivables, work-in-progress, and deferred revenue as at year end. Estimates also affect the reported amounts of related revenues and expenses. Actual results could differ from the estimated amounts.

Revenue recognition

The Corporation follows the deferral method of accounting for government contributions and industry member assessments, which are recorded when receivable and collection is reasonably certain.

Industry member assessments

Industry member fees are recorded based on self-assessments by each member of the amounts owing to the Corporation.

Capital contributions

Contributions provided specifically for the acquisition of capital assets are initially recorded as deferred contributions, and are included in revenue on the same basis as the related capital assets are depreciated.

Contract revenue

Revenue from contracts is recorded on the percentage-of-completion basis. Unbilled contract revenue, included on the balance sheet as work-in-progress, represents the excess of contract revenue earned over billings on specific contracts. Deferred contract revenue represents the excess of contract billings over revenue earned on specific contracts.

Capital assets

Capital assets purchased by the Corporation are recorded at cost less accumulated depreciation and amortization. Contributed capital assets are recorded at fair value at the date of contribution. Amortization and depreciation are provided over the estimated useful lives of the assets on a straight-line basis as follows:

Leasehold interest in Vancouver land	40 years
Buildings	40 years
Laboratory and shop equipment	10 years
Office equipment, furniture and fixtures	5 and 10 years
Computer equipment and software	5 years

3 Capital assets

	2000		1999	
	Cost \$	Accumulated depreciation and amortization \$	Net \$	Net \$
Vancouver				
Prepaid land lease	3,624,300	815,468	2,808,832	2,899,440
Building	20,649,623	4,650,548	15,999,075	16,516,511
Sainte-Foy				
Land	484,776	—	484,776	474,876
Building	17,074,126	1,951,364	15,122,762	14,069,319
Laboratory and shop equipment	14,099,228	7,237,701	6,861,527	1,834,234
Office equipment, furniture and fixtures	1,720,482	1,456,009	264,473	272,618
Computer equipment and software	1,172,406	741,128	431,278	542,078
Capital assets under construction	—	—	—	6,036,348
	58,824,941	16,852,218	41,972,723	42,645,424

4 Bank indebtedness

The Corporation has an operating line of credit of \$2,000,000 for general business purposes. The interest rate is at prime bank lending rate per annum.

5 Deferred revenue

Deferred revenue consists of deferred contract revenue and operating contributions received for use in future periods.

The balances are as follows:

	2000 \$	1999 \$
Deferred contract revenue	423,335	883,697
Deferred operating contributions	1,717,385	-
	<u>2,140,720</u>	<u>883,697</u>

During the year, the Corporation received \$2.5 million from the Province of Quebec to assist with funding operations for the current and following two years.

6 Deferred contributions related to capital assets

Deferred contributions related to capital assets represent contributions made by government and industry members for the purpose of constructing the Vancouver and Sainte-Foy facilities and for acquisition of specific equipment. The changes in the deferred contributions balance for the year are as follows:

	2000 \$	1999 \$
Balance - Beginning of year	38,546,571	36,151,142
Add: Contributions used to acquire capital assets	545,508	3,671,608
Less: Amounts amortized to revenue	(1,237,753)	(1,276,179)
Balance - End of year	<u>37,854,326</u>	<u>38,546,571</u>

7 Long-term debt

	2000 \$	1999 \$
Government of Canada loan, non-interest bearing, payable in annual installments over six years commencing July 2001	320,000	222,796
Supplier loan, non-interest bearing, payable in annual installments of \$100,000 commencing in 2001	800,000	800,000
	1,120,000	1,022,796
Less: Current portion	100,000	100,000
	1,020,000	922,796

In 1999, a supplier of certain equipment agreed to take back a loan from the Corporation in settlement of the amount owing to it. In addition, the supplier agreed to pay the Corporation \$100,000 annually for the following eight years to conduct research on its behalf. If at anytime during this period the research contracts are cancelled, the Corporation will not be required to pay the remaining balance of the loan. The repayment of the loan and the research contract were initially agreed to commence in 2000. However, due to delays in the start-up of the plant, the parties have agreed to defer commencement of the agreements until 2001.

Estimated principal repayments on long-term debt are as follows:

Year ending March 31	\$
2001	100,000
2002	130,000
2003	140,000
2004	150,000
2005	160,000
Thereafter	440,000
	1,120,000

8 Pension plan

The Corporation maintains a contributory defined benefit pension plan that covers all employees 30 years of age and over. The plan provides pensions based on length of service and best average five years' earnings. The Corporation's present funding practice is to match employee contributions to the plan and accrue the remainder of the annual pension expense as a deferred pension liability. The pension expense for the year amounted to \$611,000 (1999 - \$535,000).

Based on the actuarial valuation as at January 1, 2000, the estimated present value of accrued benefits at March 31, 2000 is \$18,610,000 (1999 - \$17,654,000); the actuarial value of the pension fund assets at March 31, 2000 is \$22,819,000 (1999 - \$17,844,000).

9 Fair value of financial instruments

The Corporation has various financial instruments including cash, short-term investments, accounts receivable, and accounts payable and accrued liabilities. The estimated fair values of these financial instruments approximate their carrying values as the amounts are short-term in nature. The fair value of the long-term debt is estimated at \$830,000 assuming an effective interest rate of 7% per annum on the debt.

Government

Natural Resources Canada - Canadian Forest Service
Alberta Economic Development
British Columbia Ministry of Forests
New Brunswick Department of Economic Development & Tourism
Nova Scotia Department of Natural Resources
Quebec Ministry of Natural Resources
Saskatchewan Economic and Co-operative Development

Industry

Alberta

Atlas Lumber (Alberta) Ltd.
Blue Ridge Lumber (1981) Ltd.
(a Subsidiary of West Fraser Timber Co. Ltd.)
Boucher Brothers Lumber Ltd.
Buchanan Lumber
(a Division of Gordon Buchanan Enterprises Ltd.)
Cowley Forest Products Ltd.
Crestview Sawmills Ltd.
Henry Vasseur Custom Planing Ltd.
LaCrete Sawmills Ltd.
Manning Diversified Forest Products
Millar Western Forest Products Ltd.
Mostowich Lumber Ltd.
Northland Forest Products Ltd.
Precision Lumber Products Inc.
Ranger Board Ltd.
(a Subsidiary of West Fraser Timber Co. Ltd.)
Rocky Wood Preservers Ltd.
Sawn Wood Products Inc.
Shadow Creek Enterprises
Spray Lake Sawmills (1980) Ltd.
St. Jean Lumber (1984) Ltd.
Strachan Forest Products
Sundance Forest Industries Ltd.
Sunpine Forest Products Ltd.
Treeline Wood Products
Vanderwell Contractors (1971) Ltd.
Westmark Products Ltd.
Zavisha Sawmills Ltd.

British Columbia

Ainsworth Lumber Co. Ltd.
Ardev Wood Products Ltd.
Bridgeside Higa Forest Industries Ltd.
Canadian Forest Products Ltd.
Compwood Products Ltd.
Crestbrook Forest Industries Ltd.
Downie Timber Ltd.
Dunkley Lumber Ltd.
Evans Forest Products
(a Division of Louisiana-Pacific Engineered Wood Products Ltd.)
Federated Co-operatives Limited
Lakehead Mills Ltd.
Lignum Ltd.
Lytton Lumber Ltd.
Mill & Timber Products Ltd.
Pope & Talbot Ltd.
Riverside Forest Products Limited
Seel Forest Products Ltd.
Slocan Forest Products Ltd.
Snowcap Lumber Ltd.
The Pas Lumber Company Ltd.
TimberWest Forest Corp.

Tolko Industries Ltd.
Weldwood of Canada Limited
West Fraser Timber Co. Ltd.
Weyerhaeuser Company Ltd.

Manitoba

Louisiana-Pacific Corporation

New Brunswick

Bélanger et frères Ltée
Chaleur Scieries
Fraser Papers Inc.
Groupe Savoie
Smurfit-Stone Inc.

Nova Scotia

Barrett Lumber Co. Ltd.
Bowater Pulp & Paper Ltd.
Ledwidge Lumber Company Limited

Ontario

Alpa Lumber Inc.
Columbia Forest Products Ltd.
Grant Forest Products Corp.
Kenora Forest Products Ltd.
Longlac Wood Industries Inc.
McRae Lumber Company Ltd.
Norbord Industries Inc.
The CanFibre Group Ltd.
Voyageur Panel Ltd.

Quebec

Abitibi-Consolidated Inc.
Alliance Forest Products Inc.
BOA-FRANC Inc.
Bois B.S.L. Inc.
Bois Daaquam Inc.
Bois Granval G.D.S. Inc.
Bois Marsoui G.D.S. Inc.
Bois Nova Inc.
Bois Triam Inc.
Boisaco Inc.
Chantiers de Chibougamau Ltée
Claude Forget (1979) Inc.
Commonwealth Plywood Co. Ltd.
Coopérative Forestière Laterrière
Daishowa Inc.
Daishowa-Marubeni International Ltd.
Donohue Forest Products Inc.
Dorlat Inc., Forest Products Division
Éloi Moisan Inc.
Entreprises Lionel Lessard & Fils Ltée
Félix Huard Inc.
Gerard Crête & Fils Inc.
Gestofo Inc.
Groupe Cédric
Groupe G.D.S.
Industrie de Bois Lamontagne Inc.
Industries Maibec Inc.
Industries Manufacturières Mégantic Inc.
J.A. Fontaine & Fils Inc.

Kruger Inc.
Kruger Inc., Scierie H.C.N.
Kruger Inc., Scierie Jacques Beaulieu
Kruger Inc., Scierie Manic
Lulumbo Inc.
Malette Québec Inc.
Manufacturiers Warwick Ltée
Marcel Lauzon Inc.
Matériaux Blanchet, Inc.
Max Meilleur et Fils Ltée
Multi-Cèdres d'Esprit-Saint Inc.
Précitech International Inc.
Produits forestiers La Tuque inc.
Produits forestiers Petit Paris inc.
Produits forestiers Treebec inc.
Produits forestiers Turpin inc.
Roland Boulanger & Cie Ltée
Romaro Structure Corp.
Scierie E. Tremblay & Fils Ltée
Scierie Gallichan Inc.
Scierie Gaston Morin Inc.
Scierie Gauthier Ltée
Scierie Lac St-Jean Inc.
Scierie St-Elzéar
Scieries Saguenay Ltée
SGF REXFOR Inc.
Simon Lussier Ltée
Sovebec Inc.
Spécialité d'Bois Linière
Tembec Inc., Forest Products Group
Uniboard Canada Inc.
Uniforêt Inc.
Vexo Inc.
Wilfrid Paquet & Fils Ltée

Saskatchewan

Saskfor MacMillan Limited
Weyerhaeuser Saskatchewan Ltd.

Associate Members

AC/DC Robotique Inc.
Autolog Inc.
CAE Machinery Ltd.
Comact Saint-Georges Inc.
Conception R.P. Inc.
Consolidated Coatings Corporation
(Walker Brothers Division)
Diacon Technologies Ltd.
Dieffenbacher North America Inc.
Dural, Division of Multibond Inc.
Equipements Gilbert Inc.
Forano International
Habasit Canada Limited
Hickson Building Products Ltd.
Nacan Products Limited
Nicholson Manufacturing Ltd.
Sawquip International Inc.
Séchoirs Côté Inc.
Systech Industrie Inc.
Timber Specialties Co.
U.S. Borax Inc.
Valon Kone Brunette Ltd.

Officers of the Corporation

Chair

B.R. Hislop
Group Vice-President, Wood Products
Canfor Corporation

Vice-Chair

R.R. Pickering
Senior Vice-President,
Woodlands & Wood Products
Abitibi-Consolidated Inc.

President and CEO

I.A. de la Roche

Vice-Presidents

J.A. Dangerfield
J.-C. Mercier

Corporate Secretary

P.K.P. Chau

Board of Directors

Chair

B.R. Hislop (1*)
Group Vice-President, Wood Products
Canfor Corporation

Vice-Chair

R.R. Pickering (1)
Senior Vice-President,
Woodlands & Wood Products
Abitibi-Consolidated Inc.

R. Bélanger (1)

President and CEO
Bois Daaquam Inc.

M.R. Bouchard

General Manager, Operations
Donohue Forest Products Inc.

N. Bresolin

Director,
Forest Industries & Building Products Branch
Industry Canada

J.W. Butler

D.D. Caron

Assistant Deputy Minister
New Brunswick Department of Economic
Development, Tourism & Culture

R. Clark (1)

Vice-President, Wood Products Division
Millar Western Forest Products Ltd.

R.J. Clinton (1)

Senior Vice-President, Corporate Development
West Fraser Timber Co. Ltd.

I.A. de la Roche (1) (4)

President and CEO
Forintek Canada Corp.

M.J. Douglas

Vice-President, Sales & Marketing
Riverside Forest Products Limited

R.J. Fessenden

Deputy Minister
Alberta Economic Development

S. Gray (2*)

Senior Vice-President, Wood Products
Weldwood of Canada Limited

Y. Hardy

Assistant Deputy Minister
Natural Resources Canada (CFS)

W. Hemsley

Executive Vice-President
Sundance Forest Industries Ltd.

J.-S. Lebel

Vice-President
Alliance Forest Products Inc.

M. Ledoux

Associate Deputy Minister of Forests
Quebec Ministry of Natural Resources

Y. McKinlay

President
Norbord Industries Inc.

B. McRae (2) (4)

Executive Director, Policy & Economics
British Columbia Ministry of Forests

D. Martin

Vice-President
Longlac Wood Industries Inc.

C.D. Neeser

Senior Vice-President, Solid Wood Group
Weyerhaeuser Company Ltd.

L. Palmer

President and General Manager
Gérard Crête & Fils Inc.

C.A. Pinette (2)

President & COO
Lignum Ltd.

R. Robitaille

Senior Vice-President,
Forest & Wood Products
Kruger Inc.

C. Slater

Vice-President,
Grande Prairie & Grande Cache Operations
Weyerhaeuser Company Ltd.

L. Spannier

Acting Deputy Minister
Saskatchewan Economic and Co-operative
Development

Board Members Resigned or Retired 1999-2000

A. Boudreault

H. Ewashko

D. Gammiero

H.W. Gray

J.-P. Grenon

H.V. Lewis

J. McCloskey

M.J. Rouse

G. Tardif

V.E. Traversy

Board Committees

- 1 Executive
- 2 Audit
- 3 National Research Program
- 4 Pension Administration
- * Chair

The Executive Committee acts on behalf of the Board in the intervals between Board meetings. It also approves all member applications, and also functions as the Nominating Committee.

The Audit Committee reviews any changes to accounting principles and the annual audit, and approves the financial statements on behalf of the Board.

The National Research Program Committee provides advice and guidance on the orientation of research and development programs, relates the programs to the immediate and long-term needs of the wood products industry, and provides advice on the industrial application of Forintek work.

The Pension Administration Committee fulfills the Corporation's legal responsibilities for the Forintek Canada Corp. Employees' Pension Plan.

National Research Program Committee

Mark Angelini
Structural Board Association

Jacques Bégin
Quebec Lumber Manufacturers' Association

Rob Bickford
Weldwood of Canada Limited

Serge Boulay
Donohue Forest Products Inc.

Jim Engleson
Canadian Forest Products Ltd.

Jim Farrell
Natural Resources Canada (CFS)

Jean-Paul Gilbert
Quebec Ministry of Natural Resources

Lowell Johnson
Canadian Forest Products Ltd.

Roger Keery
RHK Consulting

Bill Love
Tembec Inc., Forest Products Group

Don McMullan
TimberWest Forest Corp.

Lois McNabb
British Columbia Ministry of Forests

Dany Michaud
Domtar Inc.

Alan Potter
Nexfor Inc.

André Proulx
Kruger Forest Products Inc.

Toomas Ruberg
Weyerhaeuser Company Ltd.

Cliff Tuttle
Pope & Talbot Ltd.

Technical Advisory Committees

Resource Assessment

Western Region Chairman
Don McMullan
TimberWest Forest Corp.

Eastern Region Chairman
Jacques Bégin
Quebec Lumber Manufacturers' Association

Eastern Region Vice-Chairman
Charles Tardif
Industries Maibec Inc.

Norm Anderson
Weldwood of Canada Limited

Ralph Archibald
British Columbia Ministry of Forests

Frank Barber
British Columbia Ministry of Forests

John Barker
University of British Columbia

Yves Barrette
Quebec Ministry of Natural Resources

Robert Belzile
G.D.S. Inc.

Henry Benskin
British Columbia Ministry of Forests

Bill Bourgeois
Lignum Ltd.

Daniel Bourque
Gestofoir Inc.

Jacques Bray
Domtar Forest Products Inc.

George Bruemmer
Tembec Inc., Forest Products Group

France Brulotte
Quebec Ministry of Natural Resources

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Alliance Forest Products Inc.

Jerry Deere
Canadian Forest Products Ltd.

Francine Dorion
Abitibi-Consolidated Inc.

Gordon Dunwell
Crestbrook Forest Industries Ltd.

Jim Farrell
Natural Resources Canada (CFS)

Jim Goudie
British Columbia Ministry of Forests

Howard Gray
Alberta Resource Development

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Canadian Forest Products Ltd.

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Félix Huard Inc.

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Weyerhaeuser Company Ltd.

Gérard Laforest
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Michel Lessard
Tembec Inc., Forest Products Group

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West Fraser Mills Ltd.

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Nova Scotia Department of Natural Resources

Lois McNabb
British Columbia Ministry of Forests

Dale Munroe
Abitibi-Consolidated Inc.

Dan Murphy
New Brunswick Department of
Natural Resources and Energy

Terry Noble
Fraser Paper Canada Inc.

Denis Ouellet
Natural Resources Canada (CFS)

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Boisaco Inc.

Paul Patry
Donohue Forest Products Inc.

Barne Phillips
British Columbia Ministry of Forests

Ariane Plourde
Natural Resources Canada (CFS)

Luc Richard
Gérard Crête & Fils Inc.

Michel Rivard
Daishowa Forest Products Ltd.

Denis Rounville
Crestbrook Forest Industries Ltd.

Jacques Saint-Cyr
Quebec Ministry of Natural Resources

Steve Silveira
Ainsworth Lumber Co. Ltd.

Keith Steeves
New Brunswick Department of Economic
Development & Tourism

Bruno Therrien
Kruger Forest Products Inc.

Technical Advisory Committees (continued)

Kevin Topolinski
Fraser Paper Canada Inc.

Malcolm Wilson
Alberta Research Council

Ralph Winter
British Columbia Ministry of Forests

Paul Wooding
Canadian Forest Products Ltd.

Composites

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Rob Bickford
Weldwood of Canada Limited

Vice-Chairman
Dominique Le Bel
Uniboard Canada Inc.

Alexandra Abbott
Saskfor Weyerhaeuser Limited Partnership

Michael Ainsworth
Ainsworth Lumber Co. Ltd.

Jim Barber
Slocan Forest Products Ltd.

Michel Bastien
Tembec Inc., Forest Products Group

Eric Bernard
Nexfor Technology

Michel Bolduc
Louisiana-Pacific Canada Ltd.

Louise Briand
SGF REXFOR Inc.

Raymond Busque
Louisiana-Pacific Canada Ltd.

Suezone Chow
Canadian Forest Products Ltd.

Gordon Dunwell
Crestbrook Forest Industries Ltd.

Greg Finlay
Weyerhaeuser Company Ltd.

Simon-Pierre Fortin
Malette Québec Inc.

Manson Galligan
Evans Forest Products Ltd.

Guy Gervais
Quebec Ministry of Natural Resources

Andrew Go
Nexfor Technology

David Grant
Grant Forest Products Corp.

Howard Gray
Alberta Resource Development

Noel Grenier
Tembec Inc., Forest Products Group

Michael Hare
Louisiana-Pacific Corporation

Nick Hughes
Weyerhaeuser Company Ltd.

Dominique Janssens
Structural Board Association

Bob Jones
Natural Resources Canada (CFS)

Art Kempthorne
Canadian Plywood Association

Bob Korda
Canadian Forest Products Ltd.

Frank Laytner
Domtar Inc.

John Leurdyke
Alberta Economic Development

Allan Lewis
Norbord Industries Inc.

Doug Loates
Weyerhaeuser Company Ltd.

Peter Marden
Weyerhaeuser Company Ltd.

Jim McCallum
Tembec Inc., Forest Products Group

John McComb
Riverside Forest Products Limited

Ritch McDonald
CAE Machinery Ltd.

Lois McNabb
British Columbia Ministry of Forests

James McPherson
Longlac Wood Industries Inc.

Al Mellander
Slocan Forest Products Ltd.

Alan Olman
Weyerhaeuser Company Ltd.

Lester Perrott
Vovageur Panel Ltd.

Veronique Rancourt
Tembec Inc., Forest Products Group

Leo Regnier
Tolko Industries Ltd.

Jeff Serveau
Industry Canada

Keith Steeves
New Brunswick Department of Economic
Development & Tourism

Jack Stevenson
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